



# College of Arts and Sciences

## State of the College 2023

Chris Culbertson

Dean



# Thank You!

# University Strategic Plan

## NEXT-GEN K-STATE

*Kansas State University will lead the nation as a next-generation land-grant university – setting the standard for inspiring learning, creativity, discovery and engagement that positively impacts society and transforms lives in Kansas and around the world.*

- Friday, Sept. 8, 2023 | 3 p.m. | Forum Hall, K-State Student Union

# K-State Opportunity Agenda

## COMMUNITY HEALTH AND WELL-BEING

**UNDERLYING DRIVERS:** establishing community sense of place, improving the health and wellness of communities, building more resilient communities, improving health disparities and outcomes, enhancing education access and outcomes, supporting economic prosperity and meeting the needs of diverse and disadvantaged communities

This focus area encompasses understanding physical, social and cultural features of a community; researching social dynamics and cohesion within a community; identifying and addressing factors that drive health disparities (including social determinants of health and health care policies); and identifying and enhancing the structures, policies and practices that impact accessibility to education.

## SUSTAINABILITY

**UNDERLYING DRIVERS:** working toward a more sustainable future in water, air, energy, climate change, biodiversity and community resilience

This focus area includes considerations of water and resource management practices, the natural and environmental factors that impact resource usage, our health, environment and society; the conservation and restoration of biodiversity; and economic policies and cultural practices and their impacts on human ecology.

## GLOBAL FOOD SECURITY AND BIOSECURITY

**UNDERLYING DRIVERS:** enhancing and expanding food production, developing safe and sustainable agricultural practices and studying animal infectious diseases to improve global health and security.

Relevant work includes practices for increasing food production and the impact of social, political and environmental policies and factors on production, as well as strategies for preventing and controlling infectious diseases and environmental factors that contribute to their prevalence. Other areas may include communication and human impact, supply chain considerations and the interactions between policy and economics that affect food access and security.

## ENABLING TECHNOLOGIES

**UNDERLYING DRIVERS:** innovating technologies rooted in advanced manufacturing, artificial intelligence, internet of things (IoT), big data and data science, cybersecurity, aerospace technology, creativity and smart and connected communities

This focus area can include considerations of how to advance and understand the implications of natural language processing and machine learning, as well as integration of technology across foundational elements of modern human life. It also includes the opportunity to consider the ethical and societal impacts of these integrations.

# College Strategic Plan: Mission-Related Priorities

## We should provide, support, and foster...

- **Value-added, Quality Instruction:** high quality instruction connected with our research and disciplinary expertise and our land-grant mission, delivered with a commitment to the possibility of student growth.
- **Modern, Continually Improved Programs:** curricula that are cutting edge, **dynamic**, and responsive to demands of the field, that promote **interdisciplinary** learning and **high-impact student experiences**, and that prepare students for a lifetime of responsible citizenry and of flexibility and success in their professional lives.
- **Student Success:** academic and personal success of our students, with **engaged advising** and mentoring, **broad access** to education, and a **welcoming and inclusive** community of scholars and learners who are respectful of one another.
- **Impactful Research and Creative Activity:** research and creative activity that is **relevant, cutting edge, and interdisciplinary**, that contributes to the advancement of our disciplines and connects with our land-grant missions of accessible education, **public engagement, economic development, and betterment of society**.
- **Engagement:** active engagement with our expertise through broad access to our programs, **community outreach and involvement**, and **economic development**, serving as a resource for both Kansans and the global community.

# College Strategic Plan

- <https://artsci.k-state.edu/about/mission-initiatives/>
- Core Commitments
- Mission-related Priorities
- Foundational Priorities

# Enrollment Updates

KANSAS STATE UNIVERSITY

Office of Data, Assessment  
and Institutional Research

Term Type

Fall

Campus

Multiple selections

College, Department, Major

Arts and Sciences

Plan Type

Bachelor/Pre-Professional

Academic Level

All

Career

All

New Student Entry Status

Multiple selections

First Gen Status

All

Ethnicity

All

Gender

All

In Distance Program

All

Residency

All

State (First Permanent)

All

Pell Recipient

All

Comparison Date

☐ Days From Term Start

☒ Days From Registration Start

☒ Primary Major Only

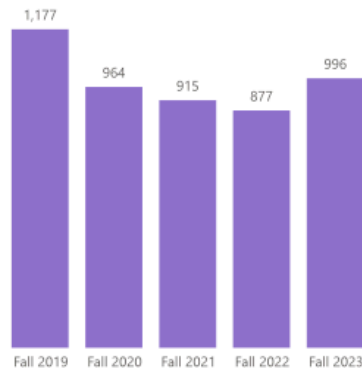
## Enrollment Headcount to Date

Data as of

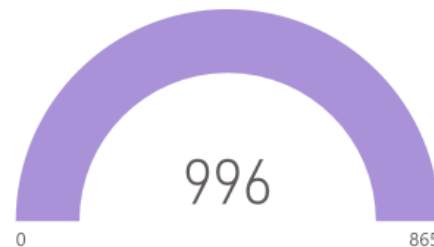
**+162**

Days From Most Recent Registration Start

### Headcount to Date by Term



### Most Recent Statistics



**+119**

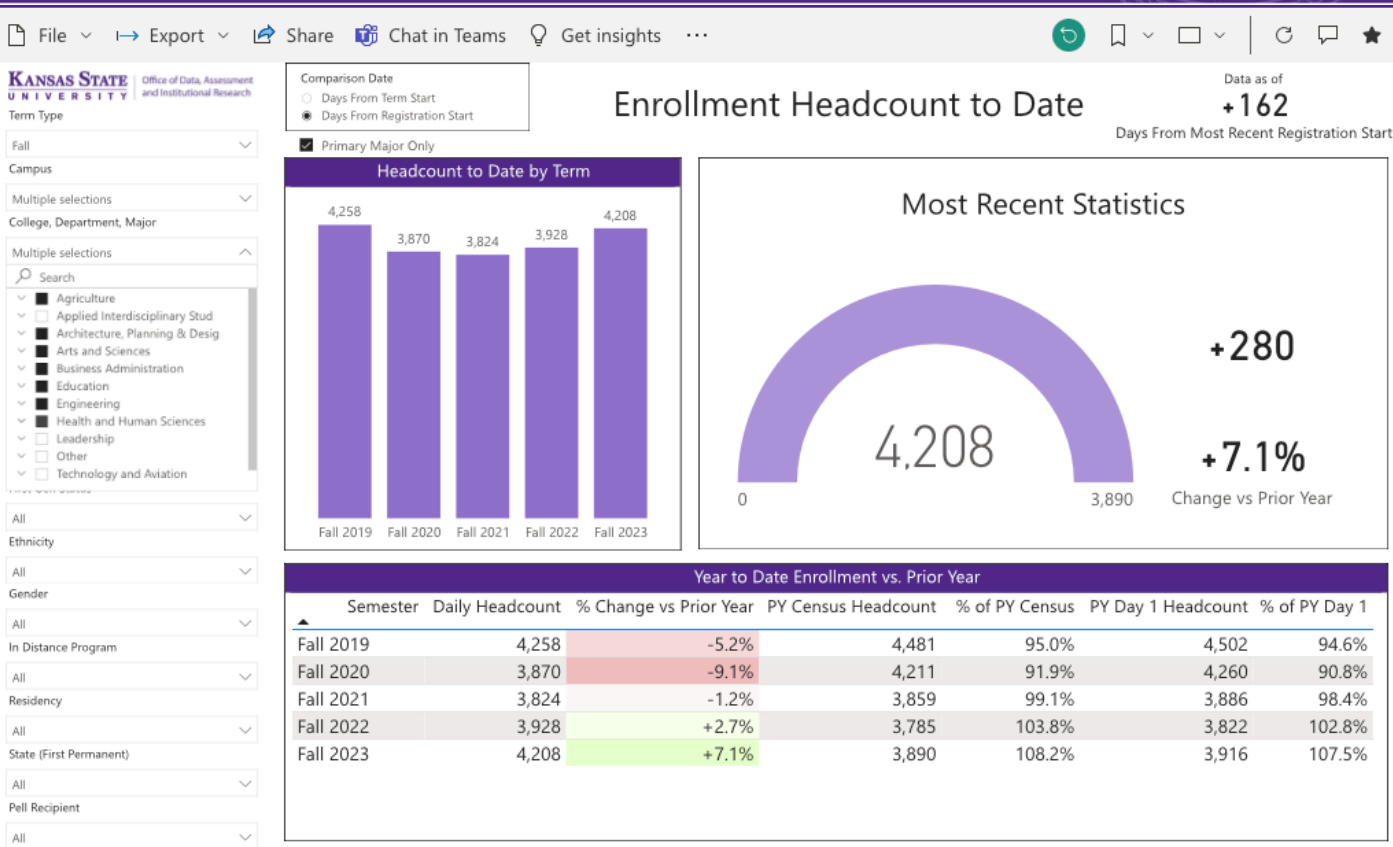
**+13.6%**

Change vs Prior Year

### Year to Date Enrollment vs. Prior Year

Semester	Daily Headcount	% Change vs Prior Year	PY Census Headcount	% of PY Census	PY Day 1 Headcount	% of PY Day 1
Fall 2019	1,177	-7.4%	1,267	92.9%	1,268	92.8%
Fall 2020	964	-18.1%	1,165	82.7%	1,175	82.0%
Fall 2021	915	-5.1%	960	95.3%	965	94.8%
Fall 2022	877	-4.2%	903	97.1%	918	95.5%
Fall 2023	996	+13.6%	865	115.1%	873	114.1%

# Enrollment Updates





# Enrollment Updates

Term Type

Fall

Class Campus

Multiple selections

Course College

Arts and Sciences

Course Department

All

Course Subject

All

Course with Title

All

Course Level

Multiple selections

Class Instruction Mode

All

Distance

All

Course Attribute Value

All

Comparison Date

- ☐ Days From Term Start  
☒ Days From Registration Start

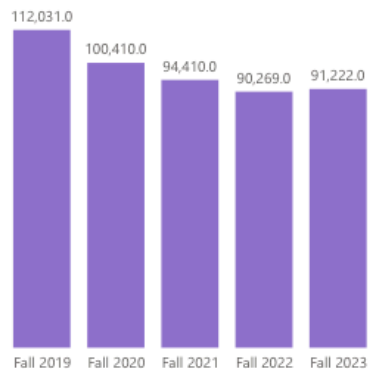
Student Credit Hours to Date

Data as of

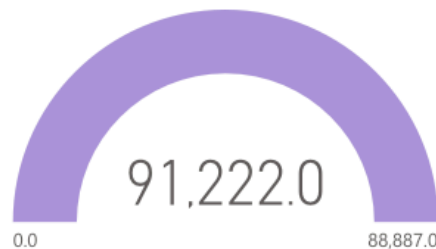
**+162**

Days From Most Recent Registration Start

SCH to Date by Term



Most Recent Statistics



**+953.0**

**+1.1%**

Year to Date SCH vs. Prior Year

Semester	YTD SCH	% Change vs. Prior Year	PY Census SCH	% SCH of PY Census	Day 1 SCH PY	% Day 1 SCH PY
Fall 2019	112,031.0	-6.1%	117,805.0	95.1%	119,458.0	93.8%
Fall 2020	100,410.0	-10.4%	110,036.0	91.3%	112,006.0	89.6%
Fall 2021	94,410.0	-6.0%	99,565.0	94.8%	101,534.0	93.0%
Fall 2022	90,269.0	-4.4%	92,850.0	97.2%	94,598.0	95.4%
Fall 2023	91,222.0	+1.1%	88,887.0	102.6%	90,205.0	101.1%

# Enrollment Updates

Term Type

Fall

Campus

Multiple selections

College Department Major

- ☒ First-Time Freshman
- ☐ First-Time Graduate
- ☒ First-Time Transfer
- ☒ Not First Time Student

Multiple selections

First Gen Status

All

Ethnicity

All

Gender

All

In Distance Program

All

Residency

All

State (First Permanent)

All

Pell Recipient

All

Comparison Date

- ☐ Days From Term Start
- ☒ Days From Registration Start

☒ Primary Major Only

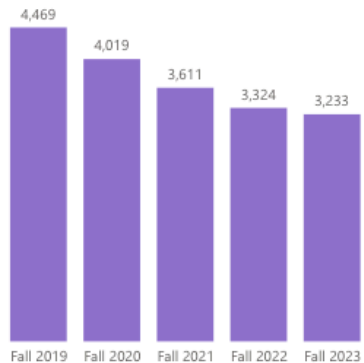
## Enrollment Headcount to Date

Data as of

**+162**

Days From Most Recent Registration Start

### Headcount to Date by Term



### Most Recent Statistics



-91

-2.7%

### Year to Date Enrollment vs. Prior Year

Semester	Daily Headcount	% Change vs Prior Year	PY Census Headcount	% of PY Census	PY Day 1 Headcount	% of PY Day 1
Fall 2019	4,469	-5.8%	4,730	94.5%	4,706	95.0%
Fall 2020	4,019	-10.1%	4,443	90.5%	4,446	90.4%
Fall 2021	3,611	-10.2%	4,004	90.2%	3,990	90.5%
Fall 2022	3,324	-7.9%	3,580	92.8%	3,596	92.4%
Fall 2023	3,233	-2.7%	3,306	97.8%	3,303	97.9%

Fall 24 996

Fall 25 1050-1075

Fall 26 1100-1150

Fall 27 1150

Meet Goal

4400-4600

Increasing persistence and retention will further increase those numbers by 100's

# Recruitment Initiatives

- Experience Days piloted spring 2023, recurring AY 2023-24
- Intentional outreach and follow-up (individualized, targeted geographically)
- College scholarship model
- Implementing Slate & standardized queries
- Updated our webpages to help prospective students find information

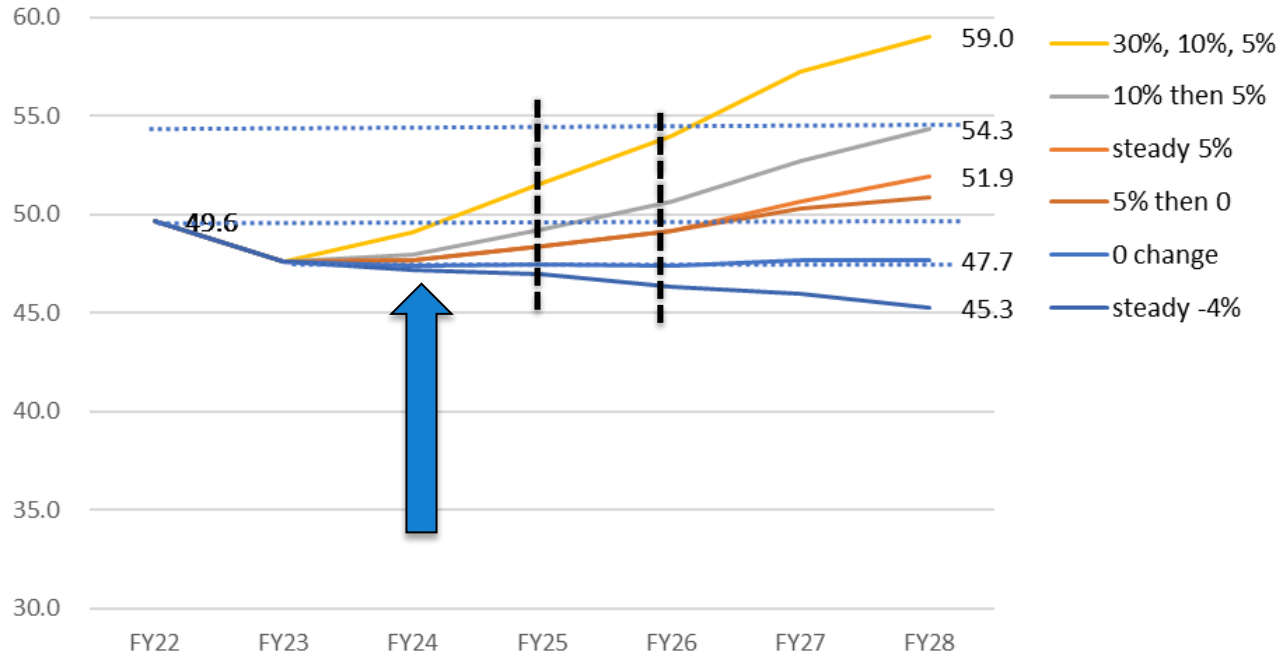
# Student Success Initiatives

- Revitalized Academic Standards Committee & approach to reinstatement
- Focus on Persistence & Transfer (~25% of new students!)
- Redesigned Mentoring Program—WildcatLink (students)
- Developed engagement events: professional development opportunities for students—Networking Nights with HHS, workshops for Career Fair; Education Abroad Fair for A&S
- Standardizing training & support for advisors (faculty & staff), advising mentoring committee
- This fall - further NISS implementation

# Budget Updates



Actual base RCM WITH other college growth  
w/ different models of freshmen growth,  
2.5 years of 5% gains in SCH from other colleges



- Strategic investment should improve this forecast
- Need to find further efficiencies to reduce costs as budget growth currently not sufficient to completely close cost-revenue gap
- CFO is pleased with our progress to close our budget gap

# RCM Budget Model

- Review of model set for this year
- More news to come later this semester

# Communications Update

- Websites – Migration to new CMS complete for all but two ArtSci departments
- Social Media – Posting much more, especially on Instagram. Extra effort to be engaging and spotlight departments and achievements. Instagram “reach” up 1.2K% in past year. Aug 2022 Facebook and Instagram reaches = 208 and 314. Aug 2023 FB and IG reaches = 14,934 and 1,765.
- Newsletters – Regular college newsletters established for students, faculty/staff and alumni. First alumni newsletter in many years delivered in Aug to 37,000 with open rate of 41% (other colleges’ rates this summer = 36-42%). We can help departments update newsletter processes.
- Promo Materials – Initiating with DCM more streamlined processes, templates for departments. (Also supporting KSU Foundation promo efforts.)
- News release/announcement support for depts = 20-25 January to now

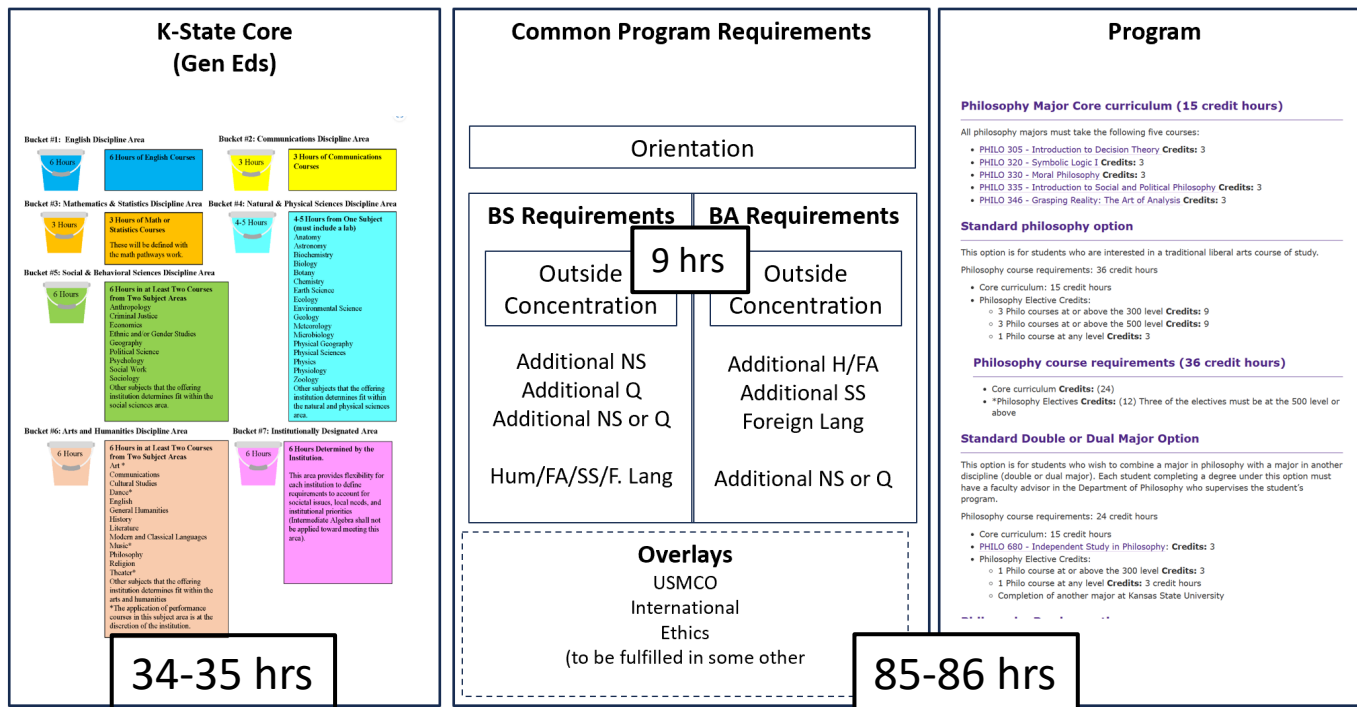
# A Busy Fall!

- Adopting New College Requirements
- Strategic Planning
- Workload policy
- APRR (Program Review)
- Investments/Research Initiatives
- Engagement
- Curriculum and Student Success
- Efficiencies & Cost Reduction
- Committee Examining Grad. Student Stipends

*Building on  
our  
Strengths,  
Expanding  
our  
Influence*



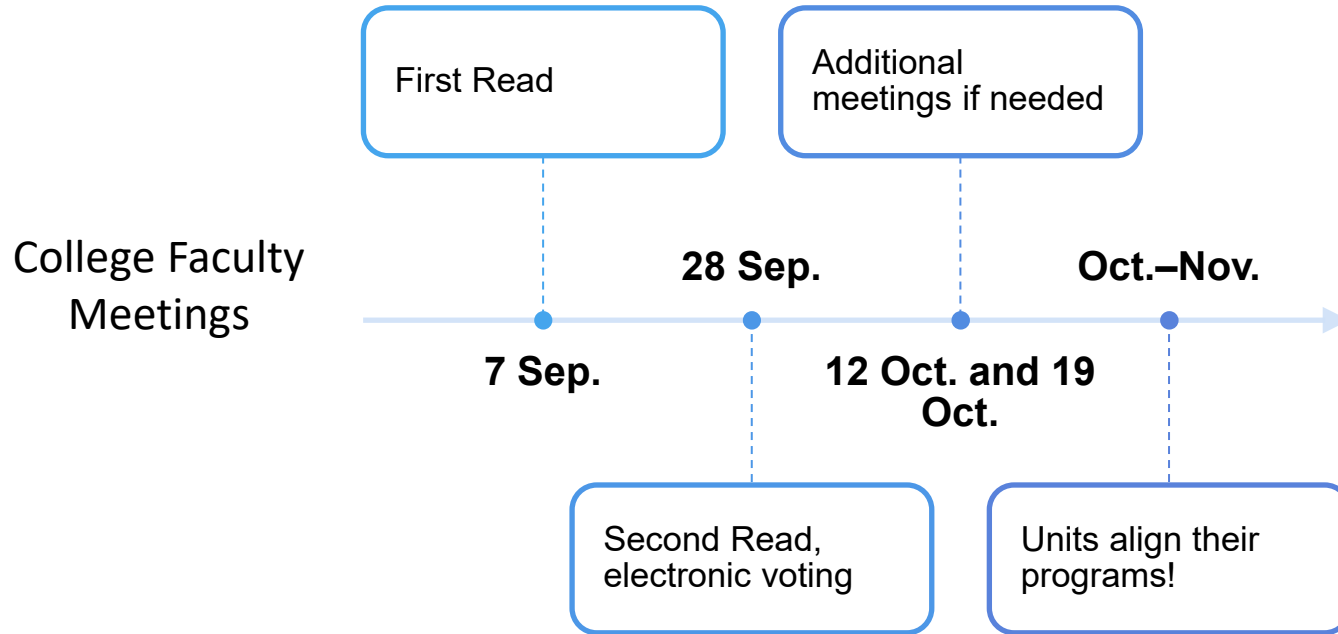
# College Requirements



- Revision to accommodate Gen Eds – statewide KBOR initiative
- Opportunity to decide what A&S stands for (mission), as well as to improve transfer ease, etc.

# College Requirement Adoption Timeline

All Dept Heads and a faculty member from each department have been working on developing a plan since late spring



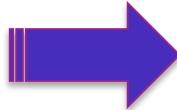
**Communication and LINKs to more information coming out Tuesday**

# College Strategic Plan

**Help us align**

## **Operations**

**Workforce**  
**Budget**  
**Organization**  
**Recruitment and Marketing**  
**Facilities/Infrastructure**



## **Mission**

**Value-added, Quality Instruction**  
**Modern, Continually Improved Programs**  
**Student Success**  
**Impactful Research and Creative Activity**  
**Engagement**

**Timeline: late Fall or Spring**

# New Department Heads

- Peri DaSilva – Economics
- David Schmitt – Psychological Sciences
- Perla Reyes (Acting) – Statistics
- Colene Lind (Acting) – School of Media and Communication
- Christie Launius (Interim) – Social Transformation Studies

# New Programs



- Criminology
- Digital Innovation in Media
- Addiction Counseling
- Several interdisciplinary certificates
- Accelerated Masters (e.g. Chemistry/MBA)

# Grant Success



- David Haukos (biology) - grants awarded in 2022-23 total over \$2.8M
- Heather Bailey (psych sci) - \$1.95M from NIH for Alzheimer's research
- Timothy Durrett (biochemistry & molecular biophysics) & Ruth Welti (biology) - \$1.9M from US Dept of Energy
- Paul Smith (chemistry) - \$1M NIH proposal funded

# Grant Success



- NSF CAREER Awards
  - Tendai Gadzikwa (chemistry)
  - Sonny Lee (biology)
- NEH Summer Stipend
  - Jessica Falcone (anthropology)

# Arts and Sciences Teaching Awards

## **Ron Gaches Lifetime Teaching Award**

Greg Eiselein, English

Virginia Naibo, Mathematics

## **Ron Gaches Teaching Award**

Michi Tobler, Biology

## **William L. Stamey Award for Undergraduate Teaching**

Audrey Joslin, Geography and Geospatial Sciences

Tom Sarmiento, English

## **William L. Stamey Award for Graduate Teaching Assistant**

Adriana Ortiz-Aquino, Mathematics

Taylor Vargo, Psychological Sciences

## **William L. Stamey Award for Advising**

Martha Smith-Caldas, Biology



# Students Receiving National Awards

- Tess Fairbanks (Modern Languages–Spanish & Secondary Education)
  - Fulbright
- Matthew Culbertson (Physics & Mechanical Engineering)
  - Goldwater
- Austin Kruse (Philosophy & Political Science)
  - Phi Kappa Phi Graduate Fellowship
- Giselle Patanaittikul (Psychology)
  - Benjamin A. Gilman Scholarship

# Kudos



- Laurie Johnson - Primary Texts program received large gift from Glenn and Claire Swogger estate for a named chair.
- Ian Punnett - Kansas Association of Broadcasters Distinguished Service Award and will be inducted into the KAB Hall of Fame.
- Wildcat 91.9 named Best College Radio Station.
- Classy Cats won another National Championship in 2023.
- Lisa Tatonetti – K-State's newest Coffman Chair
- 3 University Distinguished Professors: Ari Jumpponen, Biology; Jesse Nippert, Biology; Jun Li, Chemistry

# Underrepresented Student Retention

- A&S is partnering with Office of Student Success, DMSA and Office of the VPDEIB to retain UR students via [Community of Connection Project](#)
- A&S Diversity Committee is mentoring UR students and supporting them via events, programs and referring them to resources for need/merit-based aid
- A&S partnering with departments to support all students with an effort to promote student success, persistence, and degree completion.

# Facilities



- Lead Remediation in General Meyers Hall
- HVAC upgrades in Bluemont (Psychological Sciences) (48 years old)
- HVAC upgrades in JRML (Physics)
- Tracz Family Band Hall (MTD)
- Continual improvement in space utilization - clearing offices and labs in preparation for re-vitalization and renovation - King 302, various labs in CBC, Thompson basement
- Protein and Biopolymer Analytical Core Facility - Chemistry

# Foundation



- We have \$104 million in our endowment for the College of Arts and Sciences, making up 1/10 of K-States Endowment
- We are on track to raise over 12.6 million this fiscal year

# Searches



- ADR-GS
- Additional HR help

# Acknowledgements



- Kimathi Choma
- Melinda Cro
- Cath Harris
- Laura Hohenbary
- Marcia Locke
- Scott Tanona



# Questions?